LETTER OF INTENT

between

Nha Trang University, Vietnam

and

Shalaka Foundation's

Keystone School of Engineering, Pune, India

This Letter of Intent (LOI) is made and entered into by and between-

- Nha Trang University (NTU), a leading public university in Vietnam, represented by Prof. Dr. Pham Quoc Hung, Vice Rector, hereinafter referred to as "NTU", and
- Shalaka Foundation's, Keystone School of Engineering, Pune, India, a leading Engineering Institute represented by Dr. Sandeep Kadam, Principal, hereinafter referred to as "KSE".

1. Purpose

The purpose of this LOI is to express the mutual interest of NTU and KSE in developing academic and research cooperation between the two institutions, and to provide a framework for future discussions leading to more formal agreements.

2. Areas of Cooperation

Both parties agree to explore opportunities for collaboration in, but not limited to, the following areas-

- 1. Exchange of students and faculty members:
- 2. Joint research projects, publications, and conferences;
- 3. Development of joint academic programs or training courses;
- 4. Sharing of academic information, teaching materials, and resources;
- 5. Other activities of mutual interest as jointly agreed upon.

3. Nature of Understanding

This LOI is a statement of intent only and does not create any legally binding obligations on either party. Any specific programs or initiatives arising from this LOI shall be subject to separate written agreements, approved by both parties in accordance with their respective policies and regulations.

4. Validity

This LOI will remain in effect for a period of three (03) years from the date of signing, unless terminated earlier by either party with written notice. It may be renewed or revised upon mutual consent.

5. Signatures

Signed in two original copies in English, with equal validity on 6th day of October 2025.

TRUČNG DAI HOC NHA TRANG A Prof. Dr. Pham Quoc Hung, Vice Rector	Dr. Sandeep Kadam, Principal
Date 06 10 2025	NI TI WAR BUTT

Place – Nha Trang, Vietnam